

value of research and education, a person who truly believed that if we had just one more lecture about Darfur, ran one more outreach session with teachers on the Armenian Genocide, taught one more course on the Holocaust and genocides, it really could make a difference and the world would be a better place for all of us."

HONORING THE LIFE OF DR. CECIL  
C. CUTTING

**HON. FORTNEY PETE STARK**

OF CALIFORNIA

IN THE HOUSE OF REPRESENTATIVES

*Friday, March 14, 2008*

Mr. STARK. Madam Speaker, Dr. Cecil C. Cutting, the pioneering physician who served as the first Executive Director of The Permanente Medical Group (TPMG) died Sunday, March 2 at the age of 97. His death came one day after the physicians of TPMG came together to celebrate the 60th anniversary of the founding of the group, and to honor his contributions and the Medical Group's achievements.

Dr. Cutting was the first physician hired by Dr. Sidney R Garfield when Dr. Garfield joined forces with Henry J. Kaiser to provide prevention-oriented, prepaid care for the workers building the Grand Coulee Dam in 1938. When the U.S. entered World War II, and Henry Kaiser was awarded the contract to build Liberty ships in the shipyards in Oakland and Richmond, Drs. Garfield and Cutting moved the innovative health care program to Richmond, California. They provided medical care for Kaiser's 200,000 workers at wartime shipyards in Richmond, California; Vancouver, Washington; and Portland, Oregon, as well as at Kaiser's Steel Mill in Fontana, California. Based on the quality of care they were able to provide to the shipyard workers, Henry Kaiser's shipyards set records for the speed with which seaworthy Liberty ships were completed in support of the war effort. The program was so successful, and the care delivered of such high quality, that the unions representing the workers convinced Drs. Garfield and Cutting and Mr. Kaiser to open the program to the public when the war ended in 1945.

On February 21, 1948, Dr. Cutting, Dr. Garfield and five physician colleagues founded The Permanente Medical Group, and selected Dr. Cutting as the first Executive Director, a role he held for 20 years. Under his extraordinary leadership, and in the face of serious opposition from organized medicine at the county, state, and national levels, a firm foundation was laid that set TPMG on course to become the largest and most successful medical group in the country, and Kaiser Permanente the largest non-profit private health care program in America.

Dr. Cutting was born in 1910 in Campbell, California. He received his A.B. and MD degrees from Stanford University, and completed his residency at Stanford Lane Hospital and San Francisco County Hospital in surgery and orthopedics in 1938, just as Dr. Garfield began recruiting physicians to provide care for the workers at the Grand Coulee Dam site. Despite a warning from then Stanford Medical School Dean Loren Chandler, who felt that he "could never permit Cecil to get mixed up in such an operation," and opposition from physi-

cian colleagues in the Bay Area who argued that prepaid group practice was "unethical," Dr. Cutting was attracted by the idea of combining prepayment, prevention, and group practice, and envisioned an opportunity to redefine health care delivery based on those precepts. He joined Dr. Garfield at Grand Coulee, and formed a collegial and professional partnership that would span more than 40 years, and have a profound impact on care delivery in the United States. Together they built an ethical care delivery system founded on the precepts of integration, prepayment, prevention, and multispecialty group practice, and committed to quality care, stewardship of member resources, and community benefit.

Dr. Cutting ensured that the physicians of The Permanente Medical Group would be responsible for the organization of medical services, and would have the freedom and independence collectively to manage and take responsibility for both the quality and value of the care and service provided. He established robust investments in health education and health promotion, began a research program which led to the establishment of the Division of Research, and established the first medicine and surgery residency programs in Kaiser Permanente. Throughout his life, he was one of the country's leading advocates for the benefit to society, and to the profession, of prepaid group practice.

"We wanted to create a medical environment in which the doctors' work would be interesting and stimulating, where they would have reasonable income and security, and very importantly . . . fit into the accepted framework and code of ethics of American medicine, while at the same time develop an effective and efficient alternative to fee-for-service practice," he once said. Speaking at the White House Conference on Health in 1965 he challenged health care policy makers to shift the emphasis in public debate toward keeping people well: "We ought to promote an enthusiasm for taking care of ourselves."

That same year he addressed the American Association for the Advancement of Science (AAAS) and forecast the arrival of the electronic medical record, encouraging his peers not to feel threatened by computers. In the dawn of the computer age, he predicted that "All [medical] histories and findings would be recorded by computers and made available to the physician," Dr. Cutting told AAAS. "This mechanization must not be construed as an impersonalization of the relationships between the physician and his patient. The challenge is to do quite the opposite. By increasing the physician's knowledge of the patient . . . his time with the patient should be much more constructively utilized to know the patient as a person and to guide him through sickness."

Above all else, Dr. Cutting is remembered for his loyalty to The Permanente Medical Group, and his commitment to the Kaiser Permanente Medical Care Program.

Dr. Robert Pearl, the Executive Director and CEO of TPMG, noted that "the organizational DNA which Dr. Cutting helped to create 60 years ago can be seen today in our outstanding quality outcomes and our national leadership in disease prevention, cardiovascular care, genetic research, deployment of advanced IT systems and health care policy." In 2007 TPMG established the Cecil C. Cutting Leadership Award, to recognize outstanding physician leaders, and in recognition

of Dr. Cutting's extraordinary contributions as Executive Director of The Permanente Medical Group, and the contributions he made to improving health care in the United States.

A TRIBUTE TO CORPORAL CHASE  
DINDO AND ALL OF LIMA COM-  
PANY FOR HELPING TO SAVE  
THE LIFE OF A LITTLE IRAQI  
GIRL

**HON. JO BONNER**

OF ALABAMA

IN THE HOUSE OF REPRESENTATIVES

*Friday, March 14, 2008*

Mr. BONNER. Madam Speaker, it is with great pride and pleasure that I rise today to pay tribute to Corporal Chase Dindo of Mobile and his Alabama-based Marine Corps Reserve unit for helping save the life of a two-year old Iraqi girl, Amenah.

In December of last year, one of the Marines of the Montgomery-based unit, Lima Company of the 3rd Battalion, 23rd Marines discovered little Amenah was suffering from a rare life-threatening heart problem.

Lima Company stepped into action making arrangements with Children's Hospital in Nashville, Tennessee, for Amenah to have the life-saving surgery. The hospital and surgeons donated their facilities and surgical skills at no charge. The unit took Amenah and her mother to the Jordanian border where the two were flown to the United States.

Amenah's three-hour operation was a success, and she will spend six to eight weeks in the United States recovering before returning with her mother to their home in Haditha, Iraq.

I ask my colleagues to join me in recognizing Cpl. Chase Dindo and the entire Lima Company for their selfless actions to save the life of a little girl. I know I join their families and friends in extending our heartfelt thanks for their outstanding service to the United States of America—they are true American heroes.

HONORING KRISTY THOMPSON

**HON. SAM GRAVES**

OF MISSOURI

IN THE HOUSE OF REPRESENTATIVES

*Friday, March 14, 2008*

Mr. GRAVES. Madam Speaker, I proudly pause to recognize Kristy Thompson of Cameron, Missouri. Kristy is a very special young woman who has exemplified the finest qualities of citizenship and leadership by taking an active part in the Girl Scouts of America, and earning the most prestigious award of Girl Scout Gold Award.

Kristy has been very active with her troop, participating in many scout activities. In order to receive the prestigious Gold Award, Kristy has completed all seven requirements that promote community service, personal and spiritual growth, positive values and leadership skills.

Madam Speaker, I proudly ask you to join me in commending Kristy Thompson her accomplishments with the Girl Scouts of America and for her efforts put forth in achieving the highest distinction of Girl Scouts Gold Award.